

DIRECT TESTIMONY  
OF  
JANIS FREETLY  
FINANCIAL ANALYST  
FINANCE DEPARTMENT  
FINANCIAL ANALYSIS DIVISION  
ILLINOIS COMMERCE COMMISSION

AMERITECH ILLINOIS  
DOCKET NOS. 98-0252/0335 (CONSOL.)

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## Table of Contents

Introduction.....	1
Cost of Capital.....	2
Capital Structure.....	3
Cost of Short-Term Debt.....	8
Cost of Long-Term Debt.....	9
Cost of Common Equity .....	10
Telecommunications Sample .....	10
DCF Analysis.....	11
Risk Premium Analysis.....	19
Recommendation.....	29
Overall Cost of Capital.....	31

## Introduction

1

2 **Q. Please state your name and business address.**

3 A. My name is Janis Freetly. My business address is 527 East Capitol Avenue,  
4 Springfield, Illinois 62701.

5 **Q. What is your current position with the Illinois Commerce Commission**  
6 **(“Commission”)?**

7 A. I am currently employed as a Financial Analyst in the Finance Department of the  
8 Financial Analysis Division.

9 **Q. Please describe your qualifications and background.**

10 A. In May of 1995, I earned a Bachelor of Business degree in Marketing from Western  
11 Illinois University. I received a Master of Business Administration degree, with a  
12 concentration in Finance, from Western Illinois University in May of 1998. I have  
13 been employed by the Commission in my present position since September of  
14 1998.

15 **Q. What is the purpose of your testimony in this proceeding?**

16 A. The purpose of my testimony is to present my analysis of Ameritech Illinois’ (“AI” or  
17 “the Company”) capital structure for the year ended December 31, 1999, and  
18 weighted average cost of capital in the event that the Commission orders rate re-  
19 initialization as part of this proceeding. I will also respond to a portion of the

supplemental direct testimony of AI witness David H. Gebhardt and the direct testimony of AI witness Roger G. Ibbotson.

**Q. Staff has determined that the quality of AI's service has been poor in several important respects. Does your estimate of AI's cost of common equity include an adjustment designed to penalize AI for providing poor quality service?**

A. No. In the context of traditional rate base/rate of return regulation, an adjustment to AI's rates for poor service quality can be implemented through an adjustment to its allowed rate of return on common equity or through a variety of other mechanisms. However, it is not the purpose of my testimony to quantify what such an adjustment should be, whether implemented through AI's allowed rate of return or through some other means. Staff witnesses Cindy Jackson and Sam McClerren will present Staff's recommendation regarding penalties for poor quality service.

## **Cost of Capital**

**Q. Please summarize your cost of capital findings.**

A. The overall cost of capital for AI ranges from 9.74% to 11.30% with a midpoint estimate of 10.52%, as shown on Schedule 11.11.

**Q. What is the overall cost of capital for a public utility?**

A. The overall cost of capital is the sum of the component costs of the capital structure (i.e., debt, preferred stock, and common equity) after each is weighted by its

proportion to total capital. It represents the rate of return the public utility needs to earn on its assets to satisfy contractual obligations to, or the market requirements of, its investors.

**Q. Why is it important to determine a reasonable cost of capital for a public utility?**

A. A primary objective of regulation is to minimize the cost of reliable service to ratepayers while allowing public utilities to earn a fair and reasonable rate of return. Under the traditional, earnings based regulatory model, when a public utility is authorized a rate of return on rate base equal to a reasonable cost of capital, the interests of ratepayers and investors are properly balanced. If the authorized rate of return is greater than a reasonable cost of capital, ratepayers are burdened with excessive rates. Conversely, if the authorized rate of return is less than a reasonable cost of capital, the utility may be unable to raise capital at a reasonable cost and ultimately may be unable to raise sufficient capital to meet demands for service. Therefore, the interests of ratepayers and investors are best served when a utility's allowed rate of return is set equal to a reasonable overall cost of capital.

## **Capital Structure**

**Q. Does capital structure affect the overall cost of capital?**

58 A. Yes. Financial theory suggests capital structure will affect the value of a firm and,  
59 therefore, its cost of capital, to the extent it affects the expected level of cash flows  
60 that accrue to third parties (i.e., other than debt and stock holders). Employing debt  
61 as a source of capital reduces a company's income taxes,<sup>1</sup> thereby reducing the  
62 cost of capital. However, as reliance on debt as a source of capital increases, so  
63 does the probability of bankruptcy. As bankruptcy becomes more probable,  
64 expected payments to attorneys, trustees, accountants and other third parties  
65 increase. Simultaneously, the expected value of the income tax shield provided by  
66 debt financing declines. Beyond a certain point, a growing dependence on debt as  
67 a source of funds increases the overall cost of capital. Therefore, the Commission  
68 should not determine the overall rate of return from a utility's actual capital structure if  
69 it determines that capital structure adversely affects the overall cost of capital.

70 An optimal capital structure would minimize the cost associated with the capital a  
71 utility raises and maintain its financial integrity. Unfortunately, determining whether a  
72 capital structure is optimal remains problematic because (1) the cost of capital is a  
73 continuous function of the capital structure, rendering its precise measurement  
74 along each segment of the range of possible capital structures problematic; (2) the  
75 optimal capital structure is a function of operating risk, which is dynamic; and (3) the  
76 relative costs of the different types of capital vary with dynamic market conditions.

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<sup>1</sup> The tax advantage debt has over equity at the corporate level is partially offset at the individual investor level. Debt investors receive returns largely in the form of current income (i.e., interest). In contrast, equity investors receive returns in the form of both current income (i.e., dividends) and capital appreciation (i.e., capital gains). Taxes on capital gains are lower than taxes on interest and dividend income because capital gains tax rates are lower, and taxes on capital gains are deferred until realized.

Consequently, one should determine whether the capital structure is consistent with the financial strength necessary to access the capital markets under all conditions, and if so, whether the cost of that financial strength is reasonable.

**Q. What capital structure did the Company propose for use in this proceeding?**

A. The Company proposes to use AI's target market-weighted capital structure to determine the weighted average cost of capital ("WACC"). AI witnesses David H. Gebhardt and Roger G. Ibbotson claim that AI's target market-weighted capital structure is that of its publicly traded peer group companies.<sup>2</sup> Dr. Ibbotson estimated that AI's target market capital structure consists of 75.09% equity and 24.91% debt.<sup>3</sup>

**Q. Is the Company's proposed capital structure appropriate for determining AI's overall rate of return?**

A. No. Use of a market-value capital structure for estimating a company's cost of capital is inappropriate in the context of original cost rate setting procedures. Utility regulators almost universally employ book values in the determination of the capital structure. A book value capital structure should be utilized for several reasons. First, the relationship of debt and equity at book value is an expression of a company's long-term capital structure policy. Incremental funds are raised in proportions that maintain the target debt/equity ratio in book value terms, hence, the

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<sup>2</sup> AI Exhibit 1.1, Supplemental Direct Testimony of David H. Gebhardt, p. 111; AI Exhibit 6.0, Direct Testimony of Roger G. Ibbotson, pp. 10 and 38.

<sup>3</sup> AI Exhibit 6.0, Direct Testimony of Roger G. Ibbotson, Schedule 12.

earnings requirements to cover capital costs must be computed using the actual book value weights in which funds are raised. Second, book value proportions are more stable. Use of the book value capital structure avoids the vagaries introduced by the variability of market values. Third, use of a market value capital structure would be inconsistent with a book value rate base. Use of book quantities of the components of the capital structure is appropriate for the purpose of traditional, original cost rate making.<sup>4</sup>

**Q. What capital structure do you recommend?**

A. For the reasons given above, I recommend using AI's book value capital structure for the year ended December 31, 1999, as shown on Schedule 11.01. The Commission has consistently approved using a company's book value capital structure for use in determining the weighted average cost of capital.

**Q. How did you measure the balance of short-term debt?**

A. I calculated twelve monthly averages from the monthly ending balances of short-term debt for the period from June 1999 through June 2000. I then averaged the twelve monthly average balances to arrive at the average balance of short-term debt outstanding over that period. Since short-term debt balances tend to fluctuate substantially during a year, any single balance might not be representative of the amount utilized throughout the year. I chose the July 1999 through June 2000 period because it is centered in time at December 31, 1999, the measurement date for the

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<sup>4</sup> Morin, Roger, Regulatory Finance - Utilities' Cost of Capital, 1994, pp. 411-413.



116 other components of the capital structure. Schedule 11.02 presents the calculation  
117 of the average balance of short-term debt.

118 **Q. How did you determine the balance of long-term debt?**

119 A. The balance of long-term debt should reflect the carrying value of the issues and  
120 capital leases outstanding as of December 31, 1999. I modified the principal  
121 amount of the capital leases as reported by AI on Schedule D-3 to reflect the ending  
122 balance as of December 31, 1999, including those with current maturities.<sup>5</sup> The  
123 derivation of the balance of long-term debt is presented on Schedule 11.03.

124 **Q. How did you determine the balance of common equity?**

125 A. The \$1,824,500,000 balance of common equity is the balance reported by the  
126 Company in its annual report to the Federal Communications Commission.<sup>6</sup> AI  
127 made several adjustments to this balance to arrive at the \$2,975,440,000 balance  
128 presented on Schedule D-1, sent in response to Staff data request SDR-070.  
129 According to the Company's response to Staff data request BLV-012, none of  
130 these adjustments were included in rate base. Therefore, I did not increase the  
131 equity balance by making these adjustments to ensure that the capital structure is  
132 consistent with rate base.

133 **Q. Is your recommended capital structure reasonable for determining AI's**  
134 **overall rate of return?**

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<sup>5</sup> Company Response to Staff Data Request JF-3.02.

<sup>6</sup> Form 23, Annual Report of Illinois Bell Telephone Company to the Illinois Commerce Commission,

A. In order to determine what is a reasonable capital structure for AI, I analyzed the total debt ratio of the telecommunications industry. Standard & Poor's categorizes debt securities on the basis of default risk. Although no formula exists for determining a debt rating, Standard & Poor's publishes benchmarks for various financial ratios according to debt rating. The total debt ratio of 40.06% that I am recommending for AI is consistent with the benchmark for AA rated telecommunications companies of under 42%.<sup>7</sup> Therefore, my capital structure recommendation is reasonable.

### **Cost of Short-Term Debt**

**Q. What is the cost of short-term debt for AI?**

A. AI borrows short-term debt from its parent company SBC Communications Inc. ("SBC"). According to AI's response to Staff Data Request SDR-071, virtually all of the short-term debt is in the form of commercial paper with an average maturity of about thirty days. SBC's commercial paper is rated A-1+ by Standard & Poor's and P-1 by Moody's.<sup>8</sup> To estimate the cost of short-term debt, I converted the September 6, 2000, 6.48% discount rate on thirty-day "AA nonfinancial" commercial paper into an annual yield of 6.61% using the following formula:<sup>9</sup>

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For the year ended December 31, 1999.

<sup>7</sup> Standard & Poor's Ratings Direct - Financial Medians: Telecommunications Companies, [www.ratingsdirect.com/cgi-bin/gx.cgi/AppLogic+GetArticle?article\\_id=142336](http://www.ratingsdirect.com/cgi-bin/gx.cgi/AppLogic+GetArticle?article_id=142336), September 15, 2000.

<sup>8</sup> Standard & Poor's Ratings Direct, [www.ratingsdirect.com/cgi-bin/gx.cgi/AppLogic+ShowDetail?entity\\_id+109413](http://www.ratingsdirect.com/cgi-bin/gx.cgi/AppLogic+ShowDetail?entity_id+109413); Moody's - Quick Search, [www.moody's.com/moody's/cust/qcksearch/...](http://www.moody's.com/moody's/cust/qcksearch/...), September 14, 2000.

<sup>9</sup> "Commercial Paper," Federal Reserve Release, June 23, 2000,

$$\text{Annual yield} = \frac{\frac{\text{discount rate} \times \frac{\text{days to maturity}}{360}}{1 + \frac{\text{discount rate} \times \frac{\text{days to maturity}}{360}}}{\frac{365}{\text{days to maturity}}}$$

## Cost of Long-Term Debt

**Q. What is the embedded cost of long-term debt for AI?**

A. The embedded cost of long-term debt for AI is 6.73%, as derived on Schedule 11.03. With one exception, I calculated the annual interest on each of the capital lease obligations by multiplying the interest rate factor given by the Company in its response to Staff Data Request JF-1.20 by the respective 1999 ending balance.<sup>10</sup> However, the Company did not justify the extremely high 18.19% interest rate factor for Lease number Q16890B entered into in October of 1995.<sup>11</sup> Therefore, I imputed an interest rate of 6.41% to that lease, which is the rate for the other lease that started in October 1995.<sup>12</sup> The 6.41% interest rate factor is consistent with the 6.36% prevailing interest rate on utility bonds with seven years to maturity that were rated AAA along with AI at that time.<sup>13</sup>

[www.federalreserve.gov/Releases/CP/default.htm](http://www.federalreserve.gov/Releases/CP/default.htm).

<sup>10</sup> Company Response to Staff Data Request JF-3.02.

<sup>11</sup> Company Response to Staff Data Request JF-1.20; Company Response to Staff Data Request 3.03.

<sup>12</sup> Company Response to Staff Data Requests JF-1.20 and JF-3.01.

<sup>13</sup> Salomon Brothers - Bond Market Roundup: Abstract, October 27, 1995.

**Cost of Common Equity**

**Q. How did you measure the investor required rate of return on common equity for AI?**

A. I measured the investor required rate of return on common equity for AI with the discounted cash flow ("DCF") and risk premium models. I performed the DCF analysis under constant-growth and two-stage non-constant growth scenarios. My risk premium analysis specifically utilized the capital asset pricing model ("CAPM"). The DCF and CAPM models cannot be applied directly to AI because its common stock is not market-traded. Therefore, I applied those models to a sample of five telecommunications companies comparable to AI.

**Telecommunications Sample**

**Q. How did you select a sample of telecommunications companies comparable to AI?**

A. I began by researching the peer group companies used by AI witness Dr. Ibbotson to estimate the cost of common equity for AI.<sup>14</sup> I eliminated several companies that Dr. Ibbotson included because of recent developments and lack of necessary data. Bell Atlantic Corporation and GTE Corporation completed their merger in June 2000 and formed Verizon Communications, which I utilized in my sample. US West was acquired by Qwest Communications International in June of 2000. I eliminated

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<sup>14</sup>AI Exhibit 6.0, Direct Testimony of Roger G. Ibbotson, Schedule 9.

Qwest, Broadwing Inc., Winstar Communications, and McLeod USA Inc. from the sample because they do not pay dividends on common stock. This screening reduced the number of sample companies to four: Bell South Corporation, CenturyTel Inc., SBC Communications Inc., and Verizon Communications. I then extensively researched companies in the telecommunications industry. I applied two criteria to screen these companies to find those most comparable to AI. First, I examined the revenue mix of the remaining companies and eliminated those with less than fifty percent of their revenue derived from local telephone operations. Next, I eliminated those companies that lacked the data necessary to conduct DCF and CAPM analyses. This research revealed only one additional telecommunications company that could be included in my sample, Hickory Tech Corporation.

### DCF Analysis

**Q. Please describe DCF analysis.**

A. DCF analysis is a market-based approach for establishing a security's value. This value reflects all relevant risks the market associates with the security. DCF analysis establishes a cost of common equity capital directly from investors' rate of return requirements.

According to DCF theory, a security price equals the present value of the cash flow investors expect it to generate. Specifically, the market value of common stock

equals the cumulative value of the expected stream of future dividends after each is discounted by the investor required rate of return.

**Q. Please describe the DCF model with which you measured the investor required rate of return on common equity.**

A. As it applies to common stocks, DCF analysis is generally employed to determine appropriate stock prices given a specified discount rate. Since a DCF model incorporates time-sensitive valuation factors, it must correctly reflect the timing of the dividend payments that stock prices embody. Incorporating stock prices that the financial market sets on the basis of quarterly dividend payments into a model that ignores the time value of quarterly cash flows constitutes a misapplication of DCF analysis.

The companies in the sample pay dividends quarterly. Therefore, I applied a DCF model that measures the annual required rate of return on common equity as follows:

$$P = \frac{D_{1,1}(1+k)^{-0.25} + D_{1,2}(1+k)^{-0.50} + D_{1,3}(1+k)^{-0.75} + \dots + D_{1,4} + \frac{P_{1,4}}{(1+k)^{0.25}}}{(1+k)^0} \quad (1)$$

That model assumes the market value of common stock (i.e., stock price) equals the sum of the discounted value of each dividend. If growth is expected to grow at a constant rate, the DCF model reduces to the following.

222 
$$k = \frac{\sum_{q=1}^4 D_{0,q}(1+g)(1+k)^{1-[k+0.25(q-1)]}}{P} + g.$$

223 Schedule 11.04 describes the derivation of the DCF model.

224 **Q. How did you estimate the growth rate parameter for the constant growth**  
225 **scenario?**

226 A. Determining the market-required rate of return with the DCF methodology requires  
227 a growth rate that reflects the expectations of investors. Although the current market  
228 price reflects aggregate investor expectations, market-consensus expected growth  
229 rates cannot be measured directly. Therefore, I measured market-consensus  
230 expected growth indirectly with growth rates forecasted by securities analysts that  
231 are disseminated to investors.

232 I examined analysts' projected earnings growth rates in the August 17, 2000, edition  
233 of Institutional Brokers Estimate System (IBES) and data provided by Zacks  
234 Investment Research (Zacks) as of September 1, 2000. IBES and Zacks  
235 summarize and publish the earnings growth expectations of financial analysts  
236 employed by the research departments of investment brokerage firms. Both  
237 provide forward-looking estimates of expected earnings growth. Therefore, I  
238 averaged the IBES and Zacks forecasts to estimate investor expectations of future  
239 growth. Schedule 11.05 presents the analyst growth rate estimates for the  
240 telecommunications companies in the sample.

241   **Q.    How did you measure the stock price?**

242    A.    For each company in the sample, I measured its current stock price with its closing  
243           market price from September 6, 2000, as reported in the September 7, 2000  
244           edition of *The Wall Street Journal*. Those stock prices are presented in Schedule  
245           11.06. A current stock price reflects all information that is available and relevant to  
246           the market; thus, it represents the investors' assessment of the common stock's  
247           current value. Since current stock prices reflect all concurrently available and  
248           relevant information, historical stock prices must include information that no longer  
249           has relevance to current and expected market conditions. Moreover, historical  
250           stock prices cannot reflect all pertinent information. Hence, use of historical stock  
251           prices is inappropriate.

252           Since stock prices reflect the market's expectation of the cash flows the securities  
253           will produce and the rate at which those cash flows are discounted, an observed  
254           change in the market price does not necessarily indicate the required rate of return  
255           on common equity has changed. Rather, price changes may simply reflect  
256           investors' re-evaluation of the expected dividend growth rate. In addition, stock  
257           prices change with the approach of dividend payment dates. Consequently, when  
258           estimating the required return on common equity with the DCF model, analysts  
259           should measure the expected dividend yield and the corresponding expected  
260           growth rate concurrently. Using a historical stock price along with current growth  
261           expectations or combining an updated stock price with past growth expectations will



262 likely produce an inaccurate estimate of the market-required rate of return on  
263 common equity.

264 **Q. Please explain the significance of the column titled “Next Dividend Payment**  
265 **Date” shown on Schedule 11.06.**

266 A. Estimating year-end dividend values requires measuring the length of time between  
267 each dividend payment date and the first anniversary of the stock observation date.  
268 For the first dividend payment, that length of time is measured from the “Next  
269 Dividend Payment Date.” Subsequent dividend payments occur in quarterly  
270 intervals.

271 **Q. How did you estimate the next four expected quarterly dividends?**

272 A. Most utilities declare and pay the same dividend per share for four consecutive  
273 quarters before adjusting the rate. Therefore, I assumed the dividend rate will adjust  
274 during the same quarter it changed during the preceding year. If the utility did not  
275 change its dividend during the last year, I assumed the rate would change during the  
276 next quarter. The growth rate was applied to the current dividend rate to estimate  
277 the expected dividend rate. Schedule 11.06 presents the current quarterly  
278 dividends. Schedule 11.07 presents the expected quarterly dividends.

279 **Q. Under the constant growth scenario, what required rate of return on**  
280 **common equity does the DCF model estimate for the telecommunications**  
281 **sample?**

A. Under the constant growth scenario, DCF analysis estimates the required rate of return on common equity at 15.76% for the telecommunications sample as shown on Schedule 11.08. Those estimates are derived from the growth rates from Schedule 11.05, the stock price and dividend payment dates from Schedule 11.06, and the expected quarterly dividends from Schedule 11.07.

**Q. Why did you model a non-constant growth rate scenario?**

A. The cost of common equity calculation derived from a constant-growth estimate is correct if the five-year growth rate forecast for each telecommunication company in the sample is expected to equal its average long-term dividend growth. However, the five-year growth rates projected for the companies in the telecommunications sample are high relative to economy-wide growth and thus unlikely to be maintained over the long-term. Therefore, I also implemented a DCF analysis that models growth in two stages.

**Q. Please describe how you modeled the non-constant growth scenario for your DCF analysis.**

A. I modeled two stages of dividend growth. The first, or short-term growth stage is assumed to last five years. The second, or long-term growth stage is assumed to last into perpetuity. An expected stream of dividends is estimated by applying these stages of growth to the current dividend. The discount rate that equates the present value of this expected stream of cash flows to the Company's current stock price, equals the market-required return on equity. Schedule 11.04 mathematically

presents the relationship between the cash flow stream, stock price, and market required rate of return on common equity.

**Q. What stock price and dividend information did you use in conjunction with your non-constant growth scenario?**

A. I used the same stock prices and dividends that were used with my constant growth scenario. These stock prices and dividends are presented on Schedule 11.06.

**Q. What estimates of investor-expected growth did you employ in the non-constant growth DCF analysis?**

A. For the short-term growth stage, I used the same growth rate estimates employed in the constant growth scenario. These growth rates are presented on Schedule 11.05.

The second stage is an estimate of expected long-term economic growth. I measured future long-term economic growth by computing the compound forecasted annual growth in nominal Gross Domestic Product ("GDP") for the period from 2000 through 2019.<sup>15</sup> The forecasted growth rate in nominal GDP for the 2000 to 2019 period was 5.0%.

**Q. Why did you use growth in nominal GDP as the second stage growth rate for the telecommunications companies in your sample?**

322 A. Company specific long-term growth rate forecasts are not available. Therefore, I  
323 used the projected long-term economic growth rate as a proxy for long-term  
324 dividend growth for the companies in my telecommunications sample. Over the  
325 long-term, companies cannot sustain growth at rates higher than the overall  
326 economy. I used growth in nominal GDP because it incorporates inflation  
327 expectations into the projected values that I used to estimate growth over the long-  
328 term.

329 In contrast, Dr. Ibbotson's second stage growth measures historical long-term  
330 growth in the economy by computing the compound annual growth in real GDP for  
331 the period 1948 to 1999. He added his inflation forecast of 4.1%, which is based  
332 on his estimate of what the bond market assesses long-term inflation might be, to  
333 this 3.3% real GDP historical growth estimate.<sup>16</sup> While Dr. Ibbotson's estimate of  
334 real GDP is in line with the forecasts of WEFA and the *Survey of Professional*  
335 *Forecasters*, his inflation estimate is much higher. When combined with his GDP  
336 estimate it produces a nominal GDP forecast that is in excess of the yields on U.S.  
337 Treasury bonds of all maturities. This does not make sense, since Treasury bond  
338 yields should incorporate both elements, GDP growth and inflation, plus a risk  
339 premium.

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<sup>15</sup> WEFA, *U.S. Long-term Economic Outlook, Second Quarter 2000*, Table 1.3 - Gross Domestic Product, Current Dollars.

<sup>16</sup> AI Exhibit 6.0, Direct Testimony of Roger G. Ibbotson, pp. 21-22, Schedule 5.

**Q. Based upon your non-constant growth scenario, what required rate of return on common equity does the DCF model estimate for your telecommunications sample?**

A. Under a two-stage non-constant growth scenario, the DCF cost of equity for the telecommunications sample equals 8.30%, as shown on Schedule 11.09. This estimate is derived from the growth rates shown on Schedule 11.05 in the first stage and the 5.0% growth rate in nominal GDP in the second stage, the stock price and dividend payment dates on Schedule 11.06, and the expected first-year dividends on Schedule 11.07.

### **Risk Premium Analysis**

**Q. Please describe the risk premium model.**

A. The risk premium model is based on the theory that the market-required rate of return for a given security equals the risk-free rate of return plus a risk premium associated with that security. A risk premium represents the additional return investors expect in exchange for assuming the risk inherent in an investment. Mathematically, a risk premium equals the difference between the expected rate of return on a risk factor and the risk-free rate. If the risk of a security is measured relative to a portfolio, then multiplying that relative measure of risk and the portfolio's risk premium produces a security-specific risk premium for that risk factor.

The risk premium methodology is consistent with the theory that investors are risk-averse. That is, investors require higher returns to accept greater exposure to risk.

Thus, if investors had an opportunity to purchase one of two securities with equal expected returns, they would purchase the security with less risk. Conversely, if investors had an opportunity to purchase one of two securities with equal risk, they would purchase the security with the higher expected return. In equilibrium, two securities with equal quantities of risk have equal required rates of return.

The Capital Asset Pricing Model (CAPM) is a one-factor risk premium model that mathematically depicts the relationship between risk and return as:

$$R_j = R_f + \beta_j \times (R_m - R_f)$$

where  $R_j$  = the required rate of return for security  $j$ ;  
 $R_f$  = the risk-free rate;  
 $R_m$  = the expected rate of return for the market portfolio; and  
 $\beta_j$  = the measure of market risk for security  $j$ .

In the CAPM, the risk factor is market risk which is defined as risk that cannot be eliminated through portfolio diversification. To implement the CAPM, one must estimate the risk-free rate of return, the expected rate of return on the market portfolio and a security or portfolio-specific measure of market risk.

**Q. How did you measure market risk on a security-specific basis?**

A. Beta measures risk in a portfolio context. When multiplied by the market risk premium, a security's beta produces a market risk premium specific to that security.

The beta for a security or portfolio of securities is estimated with the following model using an ordinary least-squares technique:

$$R_{j,t} - R_{f,t} = \alpha_j + \beta_j (R_{m,t} - R_{f,t}) + \epsilon_{j,t}$$

where  $R_{j,t}$  = the return on security  $j$  in period  $t$ ,

$R_{f,t}$  = the risk-free rate of return in period  $t$ ,

$R_{m,t}$  = the return on the market portfolio in period  $t$ ,

$\alpha_j$  = the intercept term for security  $j$ ;

$\beta_j$  = beta, the measure of market risk for security  $j$ ; and

$\epsilon_{j,t}$  = the residual term in period  $t$  for security  $j$ .

A beta can be calculated for firms with market-traded common stock. I calculated a beta for the telecommunications sample in three steps. First, I subtracted the U.S. Treasury bill return from the average percentage change in company stock prices and the percentage change in the Standard & Poor's 500 Index (S&P 500) to estimate each portfolio's return in excess of the risk-free rate. Second, the excess price returns of the sample were regressed against the excess price returns of the S&P 500 to estimate a raw beta. The regression analysis employs sixty monthly observations of stock return and U.S. Treasury bill yield data. Third, I adjusted the raw beta estimate through the following equation:

$$\beta_{adjusted} = 0.33743 + 0.66257 \times \beta_{raw}.$$

**Q. Why did you adjust the raw beta estimate?**

400 A. Betas tend to regress towards the market mean value of 1.0 over time; therefore,  
401 the adjustment represents an attempt to estimate a forward-looking beta.<sup>17</sup>  
402 Empirical tests of the CAPM suggest that the linear relationship between risk, as  
403 measured by raw beta, and return is flatter than the CAPM predicts. That is,  
404 securities with raw betas less than one tend to realize higher returns than the CAPM  
405 predicts. Conversely, securities with raw betas greater than one tend to realize  
406 lower returns than the CAPM predicts. Adjusting the raw beta estimate towards the  
407 market mean value of 1.0 compensates for the observed flatness in the linear  
408 relationship between risk and return.<sup>18</sup> Securities with betas less than one are  
409 adjusted upwards thereby increasing the predicted required rate of return towards  
410 observed realized rates of return. Conversely, securities with betas greater than  
411 one are adjusted downwards thereby decreasing the predicted rate of return  
412 towards observed realized rates of return.

413 **Q. What is the beta estimate for the sample?**

414 A. The adjusted beta for the comparable sample, estimated over sixty months ending  
415 July 2000, equals 0.85.

416 **Q. Why did you use a five year beta estimate?**

417 A. Dr. Ibbotson relied on beta estimates published by IBES based on three years of  
418 weekly data and Bloomberg based on two years of weekly data. He claims that he

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<sup>17</sup> Blume, Marshall E., "Beta and Their Regression Tendencies," *Journal of Finance*, June 1975, pp. 785-795.

<sup>18</sup> Litzenger, Rmaswamy, and Sosin, "On the CAPM Approach to the Estimation of A Public



419 relied on these estimates derived over the shorter-term because five years of data  
420 may not be representative of the firm's current risk given the rapid pace of change in  
421 the telecommunications industry and the dramatic events in recent years.<sup>19</sup> In my  
422 opinion, a beta estimate using five years of monthly data is more appropriate for  
423 determining the beta for the companies in the telecommunications sample. The  
424 rapid pace of technological change and the advent of competition in the  
425 telecommunications industry is not a recent development. The Commission altered  
426 the regulatory structure of Illinois Bell in Docket No. 92-0448 to allow the Company  
427 and ratepayers to transition themselves to more competitive telecommunications  
428 marketplace.<sup>20</sup> Hence, use of five years of data to calculate beta is within the era of  
429 rapid structural and technological change in the telecommunications industry.

430 A longer time period incorporates more data points and is less susceptible to the  
431 wide variations as manifest in as comparison of the two-year and three-year beta  
432 estimates that Dr. Ibbotson employed.<sup>21</sup> Moreover, use of monthly data mitigates  
433 the effect of non-simultaneous closing prices.<sup>22</sup>

434 **Q. What would the beta estimate for your sample be if you used IBES three**  
435 **year beta estimates?**

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Utility's Cost of Equity Capital," *Journal of Finance*, May 1980, pp. 375-376.

<sup>19</sup> AI Exhibit 6.0, Direct Testimony of Roger G. Ibbotson, Schedule 9.

<sup>20</sup> Docket 92-0448/93-0239 Consolidated, Order, October 11, 1994.

<sup>21</sup> AI Exhibit 6.0, Direct Testimony of Roger G. Ibbotson, Schedule 9.

<sup>22</sup> Litzenberger, Ramaswamy, and Sosin, "On the CAPM approach to the Estimation of a Public Utility's Cost of Equity Capital," *Journal of Finance*, May 1980, p. 375.

436 A. If I had used three-year unadjusted IBES beta estimates, the beta estimate for my  
437 sample would have been 0.54.<sup>23</sup>

438 **Q. How did you estimate the risk-free rate of return?**

439 A. I examined the suitability of the yields on three-month U.S. Treasury bills and thirty-  
440 year U.S. Treasury bonds as estimates of the risk-free rate of return.

441 **Q. Why did you examine the yields on U.S. Treasury bills and bonds as**  
442 **measures of the risk-free rate?**

443 A. The proxy for the nominal risk-free rate should contain no risk premium and reflect  
444 similar inflation and real risk-free rate expectations to the security being analyzed  
445 through the risk premium methodology.<sup>24</sup> The yields of fixed income securities  
446 include premiums for default and interest rate risk. Default risk pertains to the  
447 possibility of default on principal or interest payments. Securities of the United  
448 States Treasury are virtually free of default risk by virtue of the federal government's  
449 fiscal and monetary authority. Interest rate risk pertains to the effect of unexpected  
450 interest rate fluctuations on the value of securities.

451 Since common equity theoretically has an infinite life, its market-required rate of  
452 return reflects the inflation and real risk-free rates anticipated to prevail over the long  
453 run. U.S. Treasury bonds, the longest term treasury securities, are issued with  
454 terms to maturity of thirty years; U.S. Treasury notes are issued with terms to

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<sup>23</sup> IBES Custom Report - Utility Sector, August 17, 2000.

maturity ranging from two to ten years; U.S. Treasury bills are issued with terms to maturity ranging from ninety-one days to one year. Therefore, U.S. Treasury bonds are more likely to incorporate within their yields the inflation and real risk-free rate expectations that drive, in part, the prices of common stocks than either U.S. Treasury notes or Treasury bills.

Although U.S. Treasury bond yields are more likely to incorporate the inflation and real risk-free rate expectations embodied in the returns demanded from common stock, U.S. Treasury bill yields contain a smaller premium for interest rate risk. Due to relatively long terms to maturity, U.S. Treasury bond yields contain an interest rate risk premium that diminishes their usefulness as measures of the risk-free rate. Thus, in terms of interest rate risk, U.S. Treasury bill yields more accurately measure the risk-free rate.

**Q. Given that the inflation and real risk-free rate expectations that are reflected in the yields on U.S. Treasury bonds and the prices of common stocks are similar, does it necessarily follow that the inflation and real risk-free rate expectations that are reflected in the yields on U.S. Treasury bills and the prices of common stocks are dissimilar?**

**A.** No. To the contrary, short and long-term inflation and real risk-free rate expectations, including those that are reflected in the yields on U.S. Treasury bills, U.S. Treasury bonds, and the prices of common stocks should equal over time. Any

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<sup>24</sup> Real risk-free rate and inflation expectations comprise the non-risk related portion of a security's

other assumption unrealistically implies that the real risk-free rate and inflation are expected to systematically and continuously rise or fall.

Although expectations for short and long-term real risk-free rates and inflation should equal over time, in finite time periods, short and long-term expectations may differ. Short-term interest rates tend to be more volatile than long-term interest rates.<sup>25</sup> Consequently, over time U.S. Treasury bill yields are less biased (i.e., more accurate) but less reliable (i.e., more volatile) estimators of the long-term risk-free rate than U.S. Treasury bond yields. In comparison, U.S. Treasury bond yields are more biased (i.e., less accurate) but more reliable (i.e., less volatile) estimators of the long-term risk-free rate. Therefore, an estimator of the long-term nominal risk-free rate should not be chosen mechanistically. Rather, the similarity in current short and long-term nominal risk-free rates should be evaluated. If those risk-free rates are similar, then U.S. Treasury bill yields should be used to measure the long-term nominal risk-free rate. If not, some other proxy or combination of proxies should be found.

**Q. What are the current yields on three-month U.S. Treasury bills and thirty-year U.S. Treasury bonds?**

A. Three-month U.S. Treasury bills are currently yielding 6.35%. Twenty year U.S. Treasury bonds are currently yielding 6.08%. Thirty-year U.S. Treasury bonds are

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rate of return.

<sup>25</sup> Fabozzi and Pollack, ed., *The Handbook of Fixed Income Securities*, Fourth Edition, Irwin, p. 789.

currently yielding 5.79%. These estimates are derived from quotes for September 6, 2000.<sup>26</sup> Schedule 11.10 presents the published quotes and effective yields.

**Q. Of the U.S. Treasury bill and bond yields, which is currently a better proxy for the long term risk-free rate?**

A. In terms of the gross domestic product (GDP) price index, WEFA forecasts the inflation rate will average 1.9% annually during the 2000-2019 period.<sup>27</sup> In terms of the consumer price index (CPI), the *Survey of Professional Forecasters (Survey)* forecasts the inflation rate will average 2.5% during the 2000-2009 period.<sup>28</sup> In terms of real GDP growth, WEFA forecasts the real risk-free rate will average 3.1% during the 2000-2019 period.<sup>29</sup> The *Survey* forecasts real GDP growth will average 3.1% during the 2000-2009 period.<sup>30</sup> Those forecasts imply a long-term, nominal risk-free rate between 5.0% and 5.7%.<sup>31</sup> Therefore, the WEFA and *Survey* estimates of inflation and real GDP growth expectations indicate that the thirty-year U.S. Treasury bond yield more closely approximates the long-term risk-free rate. Therefore, despite the presence of an interest rate risk premium, I conclude that the thirty-year U.S. Treasury bond yield is currently the superior proxy for the long-term

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<sup>26</sup> Federal Reserve Statistical Release, *H.15 Selected Interest Rates*, September 11, 2000.

<sup>27</sup> WEFA Group, *U.S. Long-Term Economic Outlook*, vol. 1, Second Quarter 2000, pp. 4.4-4.5.

<sup>28</sup> Federal Reserve Bank of Philadelphia, *Survey of Professional Forecasters*, August 21, 2000.

<sup>29</sup> WEFA Group, *U.S. Long-Term Economic Outlook*, vol. 1, Second Quarter 2000, pp. 4.2-4.3.

<sup>30</sup> Federal Reserve Bank of Philadelphia, *Survey of Professional Forecasters*, February 22, 2000.

<sup>31</sup> Nominal interest rates are calculated as follows:

$$r = (1 + R) \cdot (1 + i) - 1.$$

where  $r$  = nominal interest rate;  
 $R$  = real interest rate; and  
 $i$  = inflation rate.

510 risk-free rate. Note that the interest rate risk premium causes the thirty-year U.S.  
511 Treasury bond yield to over-state the long-term risk free rate.

512 **Q. How was the expected rate of return on the market portfolio estimated?**

513 A. The expected rate of return on the market was estimated by conducting a DCF  
514 analysis on the firms composing the Standard & Poor's 500 Index. That analysis  
515 uses dividends and closing market prices as of June 30, 2000, as reported in the  
516 July 2000 edition of Standard & Poor's *Security Owner's Stock Guide*. Growth rate  
517 estimates were obtained from the June 2000 edition of *IBES Monthly Summary*  
518 *Data* and June 29, 2000 Zacks reports. Firms not paying a dividend as of June 30,  
519 2000, or for which neither IBES nor Zacks growth rates were available were  
520 eliminated from the analysis. The resulting company-specific estimates of the  
521 expected rate of return on common equity were then weighted using relative market  
522 value data from Salomon Brothers, *Performance and Weights of the S&P500:*  
523 *Second Quarter 2000*. The estimated weighted average expected rate of return for  
524 the remaining 386 firms, composing 74.36% of the market capitalization of the S&P  
525 500, equals 16.18%.

526 **Q. What is the risk premium estimate of the required rate of return on common**  
527 **equity for the comparable sample?**

528 A. The risk premium model indicates that the required rate of return on common equity  
529 is 14.62% for the telecommunications sample. This estimate results from

530 measuring the risk-free rate with U.S. Treasury bond yields. The computation of that  
531 estimate is shown on Schedule 11.10.

532 **Recommendation**

533 **Q. Based on your analysis, what is your estimate of the required rate of return**  
534 **on common equity for AI?**

535 A. A thorough analysis of the required rate of return on common equity requires both  
536 the application of financial models and the analyst's informed judgment. An  
537 estimate of the required rate of return on common equity based solely on judgment  
538 is inappropriate. Nevertheless, because techniques to measure the required rate of  
539 return on common equity necessarily employ proxies for investor expectations,  
540 judgment remains necessary to evaluate the results of such analyses. Based on my  
541 analysis, in my judgment, the investor required rate of return for AI's common equity  
542 ranges from 11.80% to 14.40%.

543 **Q. Please summarize how you formed the range for the investor required rate**  
544 **of return on AI's common equity.**

545 A. The models from which the individual company estimates were derived are correctly  
546 specified and thus contain no source of bias. Consequently, estimates for a sample  
547 as a whole are subject to less measurement error than individual company  
548 estimates. Therefore, I formed a range for the sample by: 1) averaging the DCF-  
549 derived estimates of the required rate of return on common equity, or 12.03%, and

rounding to the nearest tenth of a percent, or 12.00%; 2) adopting the U.S. Treasury bond yield as the risk-free rate proxy for the reasons stated above and rounding the resulting risk premium estimate of the required rate of return on common equity (14.62%), to the nearest tenth of a percent, or 14.60%. I then adjusted both ends of the range down 20 basis points to reflect the less risky position of AI relative to the telecommunications sample as a whole. The average bond rating of the telecommunications sample is in the A range, while AI is rated AA-. Quantifying the effect of risk on the cost of common equity of the difference in risk between AI and the telecommunications sample is problematic, therefore, I based my adjustment on the difference in long-term public utility bond yields rated Aa and A by Moody's, which is approximately 20 basis points.<sup>32</sup> This 20 basis point adjustment lowers my recommended range for the required rate of return on common equity for AI to 11.80% - 14.40%, with a midpoint estimate of 13.10%.

**Q. Why did you average the results of the constant growth DCF and the non-constant growth DCF analyses?**

A. The results of the DCF analyses represent the two extreme ends of the possible range for AI's cost of equity. Clearly, the five year growth rates are not sustainable resulting in an overestimated cost of common equity. Similarly, the DCF estimate under the non-constant scenario is too low relative to the 7.96% yield on Aa-rated utility bonds.<sup>33</sup> That suggests that the transition from rapid growth to average

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<sup>32</sup> Moody's Economic Commentary - Moody's Indices and Yield Averages, [www.moody.com/moodys/cust/ecocomm/averages\\_ecocom.asp](http://www.moody.com/moodys/cust/ecocomm/averages_ecocom.asp), September 15, 2000.

<sup>33</sup> Ibid.



570 economic growth is expected to take longer than the two stage growth scenario  
571 implies. Therefore, I computed the average of the constant growth DCF and the  
572 non-constant growth DCF analyses to obtain a reasonable estimate of a DCF-  
573 derived cost of equity for AI.

574 **Q. Should the investor required rate of return on common equity be adjusted**  
575 **for issuance costs?**

576 A. No adjustment for issuance costs should be made to the investor required rate of  
577 return on common equity for AI. Company Schedule D-5, submitted in response to  
578 Staff Data Request SDR-074, stated that "No common equity has been issued by  
579 Ameritech Illinois since the conclusion of 92-0448." In Docket 92-0448, no  
580 adjustment for issuance costs was allowed by the Commission.<sup>34</sup>

581 **Overall Cost of Capital**

582 **Q. What is the overall cost of capital for AI in this proceeding?**

583 A. As shown on Schedule 11.11, the overall cost of capital for AI ranges from 9.74% to  
584 11.30% with a midpoint estimate of 10.52%. The midpoint estimate is based on a  
585 cost of common equity of 13.10%.

586 **Q. Does this conclude your direct testimony?**

587 A. Yes, it does.

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<sup>34</sup> Docket 92-0448/93-0239 Consolidated, Order, October 11, 1994.